

Appendix 1 - City of London Police - Late Night Levy spend 2017/18

1) Allocation of Funds and Governance

Between 1st October 2017 and 30th September 2018, the City of London Police (CoLP) received a total of £117,000 from the Late Night Levy. In 2017 it was agreed between CoLP and City of London (CoL) that it would be mutually beneficial to reorganise the management of the levy funds and their allocation for spending. Now Late Night Levy Planning Meeting (LNLPM) continues to meet quarterly but is chaired by the Chief Superintendent (Directorate Head) of Uniformed Policing (UPD). This is currently Detective Chief Superintendent Glenn Maleary. Present at this meeting are representatives from other CoLP and CoL departments including Licensing, Community Policing, Environmental Health, Town Clerk's Community Safety and Chamberlains (for accountancy support).

The governance provided by this meeting now replaces the requirement for requests for levy funds to go to force tasking for approval. It has also been agreed that the management, accounting and allocation of monies will be carried out by CoL as an interim measure, once approved at LNLPM, rather than the CoLP finance department. It is considered that this will assist with clarity, accuracy and simplicity of the reporting process to committee and interested parties.

The purpose of this new structure is to ensure that funds are used expeditiously and precisely where required in an accurate and flexible way with all relevant partners to the Levy and the Licensing Liaison Partnership. This will also ensure a 'joined up' approach to the use of levy funds and the consideration of future projects are targeted to ensure the safety and success of the City's Night Time Economy (NTE). Fund management will react promptly to changing situations and spontaneous events whilst planning for future known events. It is recognised by all parties that the levy has been vital in enabling NTE within the City to grow in a predominantly safe and well managed way.

2) Spend for 2017/18

a) Licensing Inspector Post

The role of licensing within the City of London Police (CoLP) is in scope under the Transform Programme of change. Part of the Transform design principles and recommendations emanating from a demand and value for money review by Deloitte in 2017 were for the CoLP to review their rank ratios. Therefore, this became a principle consideration for Transform, as part of an on-going review to look across all ranks. This review involving numerous workshops with officers of different ranks aimed to check that role profiles match the requirements of the rank. Whilst, the rank ratio of inspector to sergeant within the CoLP was found to be an outlier in comparison with other forces, the review process aims to ensure that any decision to remove inspector posts will not simply be based on ratios, but on maximizing both the effectiveness and efficiency of delivery of all areas of business

As a result of the above programme, the role of the Licensing Inspector within the City of London Police was removed. The responsibilities of the Licensing Inspector have been passed to the Communities' Inspector for them to carry out all the responsibilities of the Licensing Inspector in addition to their existing responsibilities.

Small issues are currently arising around lack of direct management of the team and the fact that there is no direct single point of contact for managers within the Corporation to have direct and timely liaison with in the Licensing offices at Walbrook Wharf.

The conclusion is that the Licensing Inspector post should be reinstated and the post being funded via the Late Night Levy so as not to impact upon core funding. This has been approved by the Licensing Committee and Chairman Peter Dunphy within the Corporation of London following a presentation by Chief Superintendent Maleary (Head of UPD) in October 2018. This will be at a cost of £81,495 per annum. This now requires ratification at the CoLP Senior Management Board for final approval of the reinstating of the post.

b) Additional Licensing Officer

The levy has continued to fund an essential additional officer on attachment throughout the year for the police licensing team, at a cost of £61,000. This officer provides on-going resilience for the small team and is responsible for gathering and checking risk management information for promoted events. This information is processed using intelligence systems, both in the City Police and the Metropolitan Police Service as well as information available through open source research.

As a result, stakeholders are provided with the best information available for their events and can be warned about any particular issues identified in advance. Likewise, the force can ensure resources on duty are commensurate with any potential risks identified and are able to respond to issues connected with promoted events, where hundreds of people can be in attendance at one venue.

This officer has now built up considerable expertise in the promoted event scene as well as extending their efforts towards managing and removing risk from other late night venue activity.

Throughout this period, this work has resulted in premises or operators cancelling 16 events which were highly likely to have resulted in significant issues. This work has also prevented many more events taking place which although at face value were private parties were in fact events being promoted with tickets being sold to the general public. In these cases that was not known by the intended host venue until advised by police.

Throughout the period 860 promoted events were subject of the risk management process.

c) Christmas Campaign 2018

£14,000 was agreed for use during the 2017 Christmas campaign (awaiting figures for 2018 campaign after end of March 2019). The deployments during

this year's festive season were complete as part of 'business as usual' which saw the resources deployed in support of existing police resources, enhancing those resources rather than providing a separate operational structure.

Police resources were significantly enhanced on Thursday, Friday and Saturday nights from late November until 24th December 2018. The resources included:

- A mobile enhanced licensing team which comprised Police Licensing Officers supported by other uniformed officers. This team accounted for 200+ licensing visits during this period as well as answering calls for police assistance and attending incidents.
- An additional Police Support Group Unit of 1 Sgt and 6 PCs.
- An additional dog unit and horses
- Additional support from CID to investigate offences and process prisoners.
- A joint LAS/Police cycle response to casualties or intoxicated persons in order to assist with the triage of injured/intoxicated persons and management of ambulance resources.
- A mobile police station was situated at peak times in Liverpool Street to provide a point of contact and safe haven for the community, those seeking police assistance or vulnerable persons.
- Street Pastors to provide assistance/support to vulnerable individuals.

Of note during the campaign was the success of the levy funded joint cycle patrols with a London Ambulance Service (LAS) paramedic throughout the night shifts. During recent Christmas campaigns we have found ambulance waiting times challenging and with increasing frequency found that police vehicles were either being tied up with taking people at risk to hospital themselves, or officers were waiting long periods of time with people on the street for an ambulance to arrive. This has had a considerable impact on availability of our resources, even when the Alcohol Recovery Centre (SOS Bus) was in place at Liverpool Street Station.

The LAS paramedic assigned to the City for these shifts assessed 90% of calls as alcohol related and together with the police officer medic from the City of London Police, they used experience and expertise to triage and use the most

appropriate pathway for each patient. Outcomes ranged from friends and family coming to collect people from the scene, use of various cab services, St John's ambulances for some intoxicated and incapable patients and the few front line ambulances we had to use, were mostly for more severe injuries (not always connected with alcohol) or mental health patients.

d) Licensing Operations

Dedicated licensing operations throughout the year have been funded by the levy. £30,000 has been spent on late night licensing operations, with deployments taking place at least on a monthly basis, usually around the City payday. The deployments comprise an enhanced Licensing Team who patrol premises and conduct detailed premises visits, promoting good governance throughout the NTE. These visits are also carried out in conjunction/parallel to COL Licensing/Environmental Health/London Fire Brigade operations and the joint intelligence is combined in the City's Risk Assessment scheme to monitor both the general and specific premises.

During these deployments, the police licensing team attended 62 incidents of violent crime or disorder as they occurred. This enabled the team to gather accurate information to identify the cause of incidents and subsequently address these issues with management or operators. The team conducted a total of 800+ licensed premises visits funded by the levy and deployed on joint working initiatives together with the security Industry Authority Investigators and London Fire Brigade. Issues were identified and addressed whilst working with both these partner agencies ranging from unlicensed door supervisors to fire safety issues.

D) Other Spending Commitments

£6,000 was agreed to fund extra marshals to cover the Smithfield Market Christmas period.

£40,000 and a further £3,000 per annum (for maintenance and upkeep) was agreed for the lease and build of a marked CCTV vehicle. Bids were submitted by two firms specialising in the build of bespoke police vehicles. It is intended that this vehicle will support both the policing of violence and disorder as well

as providing a useful Counter Terrorism tool to safeguard the NTE. The vehicle is expected to be delivered in March 2019.

E) Plan for future spend

The City of London Police has found funding from the levy a crucial factor in delivering these activities throughout the year and use of the fund for the next year was considered at the LNLPM in November 2018 and will be reviewed again in February 2019. Decisions from this meeting are shown below, although these will be subject to any changes in demand and approval by Force Tasking.

- Continuation of licensing operations and increased resources at peak times and in response to any late night issues arising
- Continued funding of an additional licensing officer
- Joint working deployments together with SIA and LFB partners
- Use of Project Servator officers to support late night licensing operations
- Delivery of a comprehensive Christmas Campaign in December 2019.
- Joint paramedic and police patrols pilot during the Christmas campaign 2019.
- Additional resources if required in the early hours of New Year's Day 2020.
- Enhanced resources for May and Easter bank holidays to meet an expected increase in demand, due to promoted events held over these weekends.
- Lease and maintenance of CCTV vehicle/s to deter crime and anti-social behaviour stemming from the NTE and gather evidence following any incidents
- The consideration of future project proposals for CoLP and with partners which are targeted to ensure the safety and success of the City's Night Time Economy (NTE).
- Use of the LNL to reinstate the role of Licensing Inspector.

Table 1: City of London Police Actual and Allocated Spend Oct 2014 to March 2018.

	Expenditure	Income
<u>Levy Year 1 (Oct 2014 - Sep 2015)</u>	<u>£000's</u>	<u>£000's</u>
Additional Officer	51	
Xmas 2014	76	
New Year's Eve 2014	9	
Licensing Operations (various)	45	
<u>Total</u>	<u>181</u>	<u>294</u>
<u>Levy Year 2 (Oct 2015 - Sep 2016)</u>		
Additional Officer	55	
Xmas 2015	95	
Licensing Operations (Various)	60	
Alcoblow devices	2	
Evidence Gathering	21	
Increased trade resources	9	
Reassurance Patrols	6	
<u>Total</u>	<u>248</u>	<u>317</u>
<u>Levy Year 3 (Oct 2016 - Sep 2017)</u>		
Xmas 2016	135	
Covert Investigations	5	
Additional Officer	56	
Licensing Operations	60	
Street Pastor Scheme	5	
<u>Total to date</u>	<u>261</u>	<u>307</u>
<u>Levy Year 4 (Oct 2017 - Sep 2018)</u>		
Additional Officer	61	
Xmas 2017	14	
Licensing Operations (Various)	36	
Street Pastor Scheme	6	
<u>Total</u>	<u>117</u>	<u>296</u>

<u>Levy Year 5 (Oct 2018 – Mar 2019 – Part Year)</u>		
Additional Officer	31	
Licensing Operations (Various)	30	
Smithfield Mkt Marshals	6	
CCTV Van (Committed)	40	
CCTV Van Maintenance (Com)	3	
<u>Total</u>	<u>110</u>	<u>85</u> (Estimated)
<u>Overall total to date</u>	917	1,299